



**ITT Continental
Baking Company Inc.**

Executive Offices

P.O. Box 731
Rye, New York 10580
(914) 967-4747

October 19, 1976

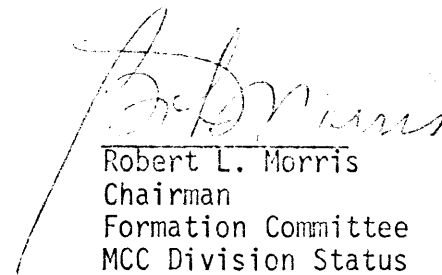
Distribution Below:

I would like very much for you to become a member of the Formation Committee for attainment of Division status for MCC.

The responsibilities of the Formation Committee include final drafting of Bylaws, attainment of Council approval for the Division, setting initial dues, establishing a budget, soliciting members through AIChE mailings, supervision of the first election and planning of the first Executive Committee meeting. If Council approves the Division, the Formation Committee operates as the Executive Committee until one is elected.

Would you please send me a note verifying your acceptance of this responsibility. I need a written record to insure compliance with Institute Bylaws. A copy of the first revision of the draft Bylaws is enclosed for your records.

Thanks in advance for the work and cooperation I know you will provide.



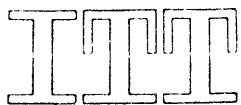
Robert L. Morris
Chairman
Formation Committee
MCC Division Status

RLM/vf
Distribution:
C. Ware
H. Owens
V. Sterba
R. R. Hughes
M. Tayyabkhan
T. Peterson
T. Leininger
Mary Anne Farrell-Epstein
A. I. Johnson

art Westerberg (1d)
Bob Weaver (2d)
m. Sanghvi (5c)

MCC Division Status Formation Committee
Revised

Robert L. Morris, Chairman
Ted I. Peterson
Richard R. Hughes
Mary Ann Farrell Epstein
M. T. Tayyabkhan
A. I. Johnson
Charles H. Ware, Jr., MCC Chairman
Vern Sterba, MCC Vice Chairman
Herbert S. Owens, Assistant Secretary, AIChE
Warren D. Seider, CACHE
Brice Carnahan, CACHE
Richard S. H. Mah, CACHE
Arthur W. Westerberg, NPC Area 1d
Robert E. C. Weaver, NPC Area 21
Manoj K. Sanghvi, NPC Area 5c
Ted Leininger
Robert J. Fisher
Max N.Y. Lee



***ITT Continental
Baking Company Inc.***

Executive Offices

*P.O. Box 731
Rye, New York 10580
(914) 967-4747*

October 19, 1976

Dr. Robert E. C. Weaver
Tulane University
Engineering Management Program
New Orleans, Louisiana 70118

Dear Bob:

I would very much like you to become a member of the Formation Committee charged with obtaining Division status for MCC. I think your participation is important both as an individual and as a representative of Area 2L of the NPC.

The responsibilities of the Formation Committee include final drafting of bylaws, attainment of Council approval for the Division, setting initial dues and establishing a budget, soliciting members through AIChE mailings, supervision of the first election and planning of the first Executive Committee meeting. If Council approves the Division, the Formation Committee operates as the Executive Committee until one is elected.

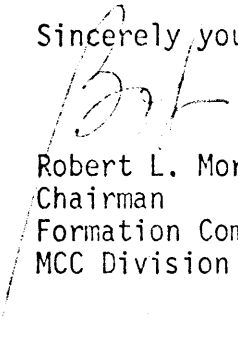
Charlie Ware and I are planning to report to Council on November 27th in Chicago on the formation status. We have been asked by Klaus Timmerhaus to have at that time a letter from interested NPC groups including your own stating their position on the formation of this Division. The letter should state whether the Area Committee supports formation of the Division and will coordinate its programming activities with the Division or whether the Area Committee wishes to remain completely independent of the Division for its programming purposes. Regardless of which of the two positions is taken the letter will essentially be required by Council as a condition for considering Division formation. You know that NPC has in the past collapsed many area Committees under a division programming structure. While I do not feel that this is essential to managing a Division's programming it may be unavoidable. The ability for small interest groups to form Sections within the proposed Division insures the retention of a great deal of programming freedom and I do not see this structure as a threat to effective meeting programming.

Dr. Robert E. C. Weaver
Page 2

I have enclosed a first revision of the Bylaws for your consideration. Please note that the mechanism for formation of Sections has been defined and that no specific Sections are established before hand. These will be set up during Division formation.

If you agree to join the Formation Committee would you please write me a note verifying your acceptance of the responsibility. I need this to insure compliance with Institute Bylaws. A letter reporting the position of 2L would be needed by November 15th.

Sincerely yours,



Robert L. Morris
Chairman
Formation Committee
MCC Division Status

RLM/vf
cc: M. N. Y. Lee
C. Ware
V. J. Sterba
A. V. Caselli
H. W. Flood



***ITT Continental
Baking Company Inc.***

Executive Offices

*P.O. Box 731
Rye, New York 10580
(914) 967-4747*

October 25, 1976

Dr. Arthur W. Westerberg
Carnegie-Mellon University
Dept. of Chemical Engineering
Pittsburgh, Penna. 15213

Dear Art:

I would very much like you to become a member of the Formation Committee charged with obtaining Division status for MCC. I think your participation is important both as an individual and as a representative of Area ID of the NPC.

The responsibilities of the Formation Committee include final drafting of bylaws, attainment of Council approval for the Division, setting initial dues and establishing a budget, soliciting members through AIChE mailings, supervision of the first election and planning of the first Executive Committee meeting. If Council approves the Division, the Formation Committee operates as the Executive Committee until one is elected.

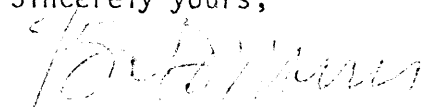
Charlie Ware and I are planning to report to Council on November 27th in Chicago on the formation status. We have been asked by Klaus Timmerhaus to have at that time a letter from interested NPC groups including your own stating their position on the formation of this Division. The letter should state whether the Area Committee supports formation of the Division and will coordinate its programming activities with the Division or whether the Area Committee wishes to remain completely independent of the Division for its programming purposes. Regardless of which of the two positions is taken the letter will essentially be required by Council as a condition for considering Division formation. You know that NPC has in the past collapsed many area Committees under a division programming structure. While I do not feel that this is essential to managing a Division's programming it may be unavoidable. The ability for small interest groups to form Sections within the proposed Division insures the retention of a great deal of programming freedom and I do not see this structure as a threat to effective meeting programming.

Dr. Arthur W. Westerberg
Page 2

I have enclosed a first revision of the Bylaws for your consideration. Please note that the mechanism for formation of Sections has been defined and that no specific Sections are established before hand. These will be set up during Division formation.

If you agree to joint the Formation Committee would you please write me a note verifying your acceptance of the responsibility. I need this to insure compliance with Institute Bylaws. A letter reporting the position of ID would be needed by November 15th.

Sincerely yours,


Robert L. Morris
Chairman
Formation Committee
MCC Division Status

RLM/vf
cc: C. Ware
A. Caselli
V. Sterba

Note: This is correction of a letter to W. Seider indicating he was chairman of area 10.



***ITT Continental
Baking Company Inc.***

Executive Offices

P.O. Box 731

Rye, New York 10580

(914) 967-4747

October 18, 1976

Dr. Manoj K. Sanghvi
Standard Oil Company (Indiana)
200 East Randolph Drive
Chicago, Illinois 60601

Dear Dr. Sanghvi:

I would very much like you to become a member of the Formation Committee charged with obtaining Division status for MCC. I think your participation is important both as an individual and as a representative of Area 5C of the NPC.

The responsibilities of the Formation Committee include final drafting of bylaws, attainment of Council approval for the Division, setting initial dues and establishing a budget, soliciting members through AIChE mailings, supervision of the first election and planning of the first Executive Committee meeting. If Council approves the Division, the Formation Committee operates as the Executive Committee until one is elected.

Charlie Ware and I are planning to report to Council on November 27th in Chicago on the formation status. We have been asked by Klaus Timmerhaus to have at that time a letter from interested NPC groups including your own stating their position on the formation of this Division. The letter should state whether the Area Committee supports formation of the Division and will coordinate its programming activities with the Division or whether the Area Committee wishes to remain completely independent of the Division for its programming purposes. Regardless of which of the two positions is taken the letter will essentially be required by Council as a condition for considering Division formation. You know that NPC has in the past collapsed many area Committees under a division programming structure. While I do not feel that this is essential to managing a Division's programming it may be unavoidable. The ability for small interest groups to form Sections within the proposed Division insures the retention of a great deal of programming freedom and I do not see this structure as a threat to effective meeting programming.

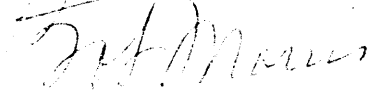
Dr. Manoj Sanghvi

Page 2

I have enclosed a first revision of the Bylaws for your consideration. Please note that the mechanism for formation of Sections has been defined and that no specific Sections are established before hand. These will be set up during Division formation.

If you agree to join the Formation Committee would you please write me a note verifying your acceptance of the responsibility. I need this to insure compliance with Institute Bylaws. A letter reporting the position of 5C would be needed by November 15th.

Sincerely yours,



Robert L. Morris
Chairman
Formation Committee
MCC Division Status

RLM/vf

cc: E. A. Weinman
C. Ware
V. J. Sterba
A. V. Caselli
H. W. Flood

WJS

2223 Dodge Street
Omaha, Nebraska 68102
Telephone 402-348-4000



October 26, 1976

Robert L. Morris
ITT Continental Baking Company
P. O. Box 731
Rye, New York 10580

Dear Bob:

I accept your offer to become a member of the Formation Committee for Attainment of Division Status for the Machine Computation Committee. Please advise as to where I can be of most assistance on the Formation Committee.

Best regards,

A handwritten signature in dark ink, appearing to read 'Vern Sterba', is written over the typed name.

Vern Sterba

/cd

cc: E. M. Splittgerber

Standard Oil Company (Indiana)

200 East Randolph Drive
Chicago, Illinois 60601

November 12, 1976

Dr. Robert L. Morris
ITT Continental Baking Co., Inc.
Executive Offices
P. O. Box 731
Rye, New York 10580

Dear Dr. Morris:

I am pleased to accept your invitation to become a member of the Formation Committee charged with obtaining Division status for the Machine Computation Committee of the AIChE.

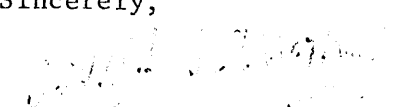
I am further pleased to inform you that the Committee for the Area 5c of the NPC supports formation of the Division, and will coordinate its programming activities with the Division.

Programming by Area 5c of the NPC has been designed to serve as a bridge between the business and financial management oriented members of the AIChE and the practitioners of the Management Science technics as a specialized discipline. Our programming has therefore been concerned with the results and applications. Our programming puts heavy emphasis on quantitative methods in planning and control, energy modelling, economic forecasting, employee information systems, marketing information systems, cost estimating, profitability studies etc. It is the considered opinion of Area 5c and Group 5 membership that this programming activity should continue as at present within Group 5 of the NPC.

Area 5c also sees great advantages in continued coordination with the MCC as in the past. As you are aware, three members of the Area 5c Committee have also been serving as members of the MCC (Dr. M. T. Tayyabkhan, Dr. H. E. Zellnik, and myself) for sometime and we will continue to work with you to insure good coordination.

One approach to insure this would be to establish a formal section within the MCC devoted to Management Science technics staffed partially by representatives from Area 5c Committee. I will discuss this further with you in the Formation Committee so that an appropriate structure can be evolved.

Sincerely,


Manoj K. D. Sanghvi
Chairman, NPC, Area 5c AIChE

E. A. Weinman
C. Ware
V. J. Sterba ✓

A. V. Caselli
H. W. Flood
Area 5c Committee